



# Annual Steward Meeting

October 24, 2019













## Welcome

Calla Farn
Vice-President,
Corporate Affairs

















### **Webcast Information**

- Main screen displays slides, videos and polls
- Current speaker is identified
- Submit your questions
- Direct links to documents and resources



Technical issues? Send a note in the Q&A box











## Today's Agenda

- CSSA Outlook
- CSSA Updates
- Program Updates, 2020 Budget and Fee Schedules:
  - Recycle BC
  - Multi-Material Stewardship Western (MMSW)
  - Multi-Material Stewardship Manitoba (MMSM)
  - Stewardship Ontario
- Q&A
- Wrap-up







## CSSA Review & Outlook

John Coyne, Executive Chair





















#### Canadians should recycle 85% of plastics by 2025, environmental groups say

Dozens of environmental groups say if Canada wants to be a leader in getting the rest of the world to kick its plastics habit, it has to start by setting the bar for recycling plastics far higher at home. Continue reading →

## All-women's voyage researches health impacts of ocean plastic pollution

By MELANIE GREEN StarMetro Van-The world is facing a massive pile-up of

plastic trash

Plastic waste is piling up around the globe after China stopped accepting nearly half of and's shipments of recyclables. Continue

### Canada reducing (but not banning) use of plastics at G7 in Quebec

By Staff The Canadian Press







## OCEAN PLASTICS CHARTER

"EPR programs are recognized as one of the most effective mechanisms to support the creation of a circular economy. They improve recycling rates, reduce litter, and create the conditions to incent efficiency and reduce costs for endof-life management."





Packaging and Paper Product Extended Producer Responsibility Plan

Revised June, 2019

rcycle BC's first 5-year stewardship plan can be found at <a href="https://recyclebc.ca/stewards/regulation">https://recyclebc.ca/stewards/regulation</a> and stewardship plan/



405-221 West Esplanade North Vancouver, BC RecycleBC.ca



## Renewing the Blue Box: Final report on the blue box mediation process

The Special Advisor on Recycling and Plastic Waste report outlines recommendations for transitioning the management of Ontario's Blue Box Program to producers of plastic and other packaging. The report, written by advisor David Lindsay, includes results from consultations with municipal and industry stakeholders and offers ways to improve recycling and increase the number or products that can by recycled, while making sure the program continues to be accessible and convenient.

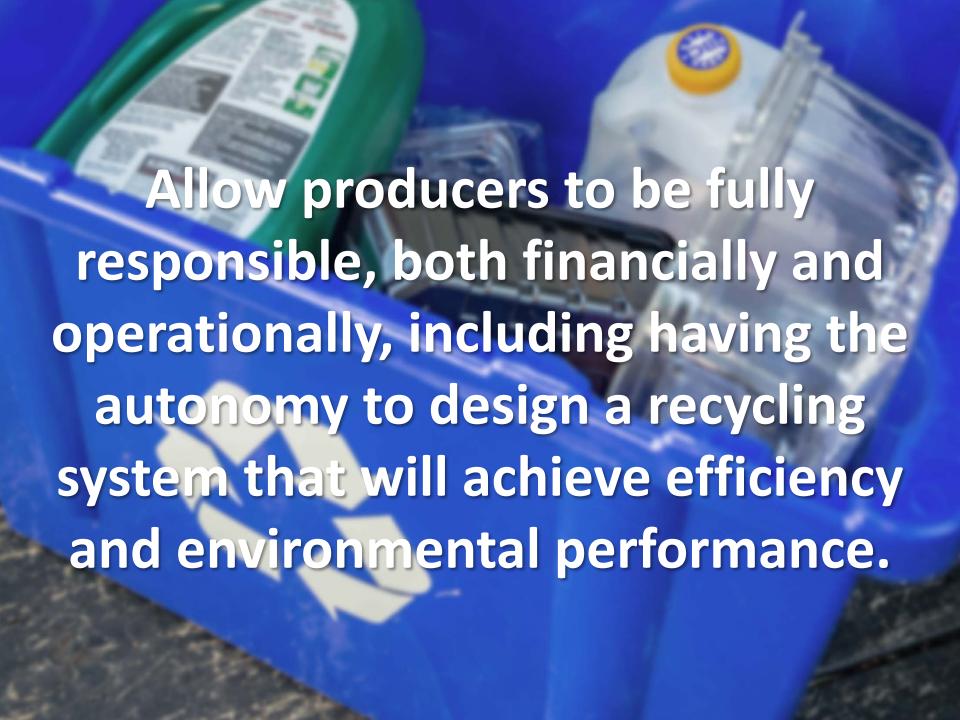
































## **CSSA Updates**

- WeRecycle Portal
- Fee Rate Data File
- E-commerce Update
- Future of Fees







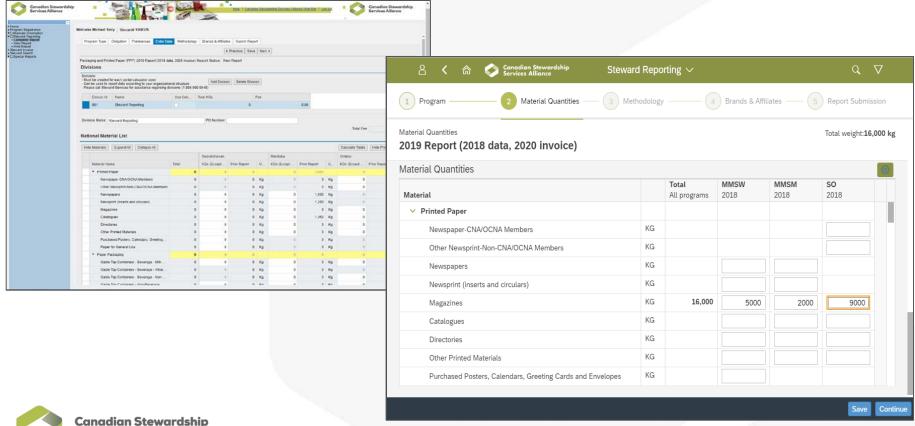
**Services Alliance** 





## WeRecycle Portal

Upgrade available in January for 2020 reporting











### Fee Rate Data File

- Excel file available
- Program and National material lists with 2020 rates

A	В	c	D	E	F	G	Н	I	
Consider Describito Service Advance	2020 National Material List - Subcategory 🔻	Recycle BC	Cents 🔽	MMSW	ents 🕎	MMSM	Cents !!	SO BB	C
	Neurpoper-CNA/OCNA Memberz							Neurprint-CNA/OCNA Members	
	Other Neurprint-Nen-CNA/OCNA Members							Other Neurprint-Non-CNA/OCNA Members	
	Neurpoper	Neurpaperz	16.00	Neurpaperz		Nourprint	10.2		
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inted Paper	Cotalequar	Cataloguez	26.00	Cataloguer	5.00	Magaziner and Cataloguer	15.5	4 Magaziner and Cataloguer	
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	Gable Top Containers - Beverage - Milk and Milk Substitutor	Gable Tap Cantainers - Beverage - Milk and Milk Substitutes	83,00	Gable Tap Cantainers - Beverage - Milk and Milk Substitutes	27.00	Gable top containers - beverage	71,3	9 Gable Top Containers	_
	Goble Top Containers - Beverage - Wine and Spirits	dapte tab caucauses - poverado - Link ava Link 2 destitutos	*3.00	dable tab cancalcers - percende - rillik anarrilik Substitutes	21.00	Gable top containers - beverage	71.3		
	Gable Tap Cantainers - Beverage - Nan-Alcahalic					Gable top containers - beverage	71.3		_
			83.00	Gable Tap Cantainers - Nan-Beverage	27.00		71.3		
	Goble Tap Cantainers - Nan-Beverage	Gable Tap Cantainers - Nan-Beverage				Gable top containers - non-beverage			
	Araptic Centeiners - Bavarago - Milk and Milk Substitutos	Aroptic Containers - Boverage - Milk and Milk Substitutes	83.00	Aroptic Containors - Boverage - Milk and Milk Substitutos	27.00	Aroptic containers - beverage	71.3		_
Paper	Araptic Centainers - Bavarago - Wino and Spirits					Aroptic cuntainers - beverage			
ackaging	Aroptic Containers - Beverage - Non-Alcoholic					Areptic containers - beverage	71.3		
	Aroptic Cantainers - Nan-Bovorago	Aroptic Cantainers - Nan-Beverage	83.00		27.00	Azoptic containerz - non-beverage	71.3		
	PaparLaminatar	Paper Laminator	83.00		27.00	Paper Laminator	71.3		
	Kraft Paper Boar (Paint of Sale)	Kraft Paper Bagr (Paint of Sale)	36.00	Kraft Paper Bage (Paint of Sale)	11.00	Corrugated cardboard	31.7		
	Kraft Paper - Nan-Laminated	Kraft Paper - Non-Laminated	36.00	Kraft Paper - Non-Laminated	11.00	Onrrugated cardboard	31.7		
	Carrugated Cardbaard	Carrugated Cardbaard	36.00	Carrugated Cardbaard	11.00	Onrrugated cardboard	31.7	8 Carrugated Cardbaard	
	Baxbaard and Other Paper Packaging	Baxbaard and Other Paper Packaging	36.00	Baxbaard and Other Paper Packaging	11.00	Baxbaard and Other Paper Packaging	31.7	Baxbaard and Other Paper Packaging	
	PET Battler and Jazz + 5 Litror - Bovorago - Milk and Milk Substitutor	PET Bottler and Jarr (5 Litrer - Beverage - Milk and Milk Substitutes	77.00	PET Bottler and Jarr «S Litrer - Beverage - Milk and Milk Substituter	26.00	PET battler (SLitrer-beverage	43.6	PET Battler « S Litrer	
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	HDPE Battler, Jarr and Jugr . S Litror Bovorage - Wine and Spirite	HOF E BRITIS, 2412 4K4 244 ( 3 Extras Barasrap - Fills 4K4 Fills 2412 ( )	11.00	HOT E BERRIES, 2407 GREENER COLORES BENEFIT PROPERTY FILLS GREENING SALVY	20.00	HDPE battler and jugs (5 Litrer - beverage	52.2		_
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	HDPE Battler, Jess and Jugs >- 5 Litres Boverage - Non-Alcoholic					HDPE battler and jugr >- 5 Litrer - beverage			_
	HDPE Battler, Jarz and Jugz (5 Litroz Nan-Bovorago	HDPE Battler, Jarr and Jugr < 5 Litrer Nan-Beverage	77.00	HDPE Battler, Jarz and Jugr < 5 Litror Man-Bovorago	26.00	HDPE battler and jugr < 5 Litrer - nan-beverage	52.2		
	HDPE Battler, Jarr and Jugr >- 5 Litror Nan-Bovorago	HDPE Battler, Jarr and Jugr >- 5 Litrer Nan-Beverage	77.00	HDPE Battler, Jarr and Jugr>- 5 Litrer Nan-Beverage	26.00	HDPE battler and jugr >- 5 Litrer - nan-beverage	52.2		
	Plartic Laminator - Bovorago - Milk and Milk Substitutos	Plartic Laminator - Bovorago - Milk and Milk Substituos	141.00	Plartic Laminator - Boverage - Milk and Milk Substitues	61.00	Plartic laminator - beverage	51.3		
	Plartic Leminster - Beverage - Wine and Spirits					Plartic laminator - beverage	51.3		
	Plartic Leminster - Beverage - Man-Alcahalic					Plartic laminator - bovorago	51.3	0 Plartic Laminator	
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	PLA, PHA, PHB - Bovorago - Milk and Milk Substitutos	PLA, PHA, PHB - Beverage - Mills and Mills Substitutes	112.00	PLA, PHA, PHB - Beverage - Milk and Milk Substitutes	45.00	Bindogradablo rigid plartic containors - bovorago	51.3	PLA,PHA,PHB	
	PLA, PHA, PHB - Bovorago - Wino and Spiritz					Bindogradablorigid plantic containors - bovorago	51.3	0	
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	PLA, PHA, PHB - Plartic Film	PLA, PHA, PHB - Plantic Film.	112.00	PLA, PHA, PHB - Plartic Film	45.00	Binde gradable plartic film	51.3	PLA,PHA,PHB	
	PLA, PHA, PHB Carry-Out base	PLA, PHA, PHB Carry-Out bogs	112.00	PLA, PHA, PHB Carry-Out bags	45.00	Binds gradable plartic film carry-nut bogs	51.3	0	
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	LDPE/HDPEFilm Corry-Out Boar	LDPE/HDPE Film Corry-Out Boar	112.00		45.00	LDPE/HDPE film.corry-put bogr - KG		LDPE/HDPE Film Corry-put Bogs	
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	Expanded Palystyrene - Faad Packaging	Expanded Polystyrene - Food Packaging	112.00	Expanded Palystyrene - Faad Packaging	45.00	Palystyrene	51.3	0 Expanded Palystyrene	
	Expanded Palvetyrone - Other	Expanded Palystyrene - Other	112.00	Expanded Palystyrene - Other	45.00	Palystyrene	51,3		
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	Other Plantic Pkg (nat listed Abave) < 5 Ltrs - Bev - Wine & Spirits					Other rigid plantic : 5 Litrar - beverage	51.3		











## **E-commerce Update**

- Growing volume of material from "non-resident" e-commerce retailers
- Project to consider potential regulatory/compliance solutions
- Research to understand scope/impact of problem
  - Phase 1: Global review of EPR strategies/tactics
  - Phase 2: Develop Canadian data and gather perspectives
  - Phase 3: Produce preliminary recommendations and draft policy options











## **E-commerce Update**

- Online sales increasing 10% annually; forecast to be more than 25% of total retail by 2025
- Cross-border sales into Canada estimated at 34% of online, but likely higher



- US and EU collecting taxes and enforcing safety standards; packaging EPR not a priority
- Enforcement of EPR obligations on cross border sellers not practical; tag on to GST/HST?











## **Fee Setting Process**

Budget

 Supply Chain Management cost + Program Management cost

Fees

 Allocates the program Budget to each material category using the approved Fee Methodology, creating a Fee for each material category

Fee Rates

 Divides the material category fees by the total quantities supplied by stewards in that category to produce a Fee Rate











## **Program Budgets**

- Steward share of system costs range from 50% to 100%
- BC and SK: commercial contracts with service providers
- MB and ON: verified eligible municipal costs













### **Material Fees**

#### Three-factor formula: ON

1. Recovery Rate factor: 35% of cost assigned based on the recovery rate. Materials with lower recovery rates assume a larger share of costs than materials with higher recovery rates. Share of Supply Chain Costs -3. Equalization factor: 2. Net Cost factor: 25% of cost assigned 40% of cost assigned based on how much it based on how much it would incrementally costs to manage the cost to manage the material. material at target. 40% 25%

Four-step method: BC, SK, MB











#### **Fee Rates**

- Material Fee \$ ÷ Supplied Tonnes = ¢/kg
- Fee Rate can increase if Fee is stable or less than previous year... if fewer supplied tonnes
- Comparisons across programs difficult or impossible





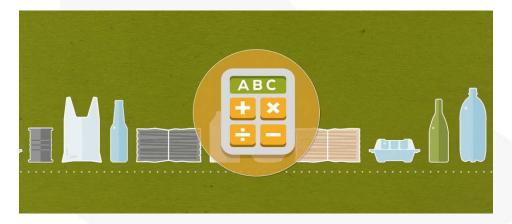






#### From ABC to MCD

- Activity Based Costing (ABC) methodology provides a key input to setting a material's fee -- each material's unique gross cost per tonne
  - Weight, volume and density are main factors
  - Regular data updates













#### From ABC to MCD

- Material Cost Differentiation (MCD) project guiding principles communicated in July 2017
  - Background and updates on CSSA website
  - Consultations expected to begin in early 2020
- Numerous, changing inputs to setting fee rates







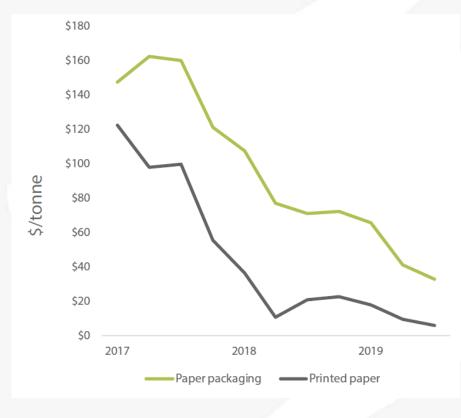






### **Declining Commodity Revenue**

- Printed paper and paper packaging are >70% of total supplied tonnes
  - Prices down 85% since 2017
  - China Ban took effect January2018
- Decreased revenue affects all program budgets
  - BC real time, others 3-year rolling average
  - Impact on fee rates varies





#### **2019 ANNUAL STEWARD MEETING**

Tamara Burns, SVP Western Operations

OCTOBER 24, 2019



### PROGRAM PLAN UPDATE

- Revised Program Plan approved in June
  - Extensive stakeholder consultations
  - Five year plan
- Performance and reporting enhancements
  - Material specific recovery rates in 2018 AR
  - GHG from collection/processing in 2020
  - Compostable PPP
- Expanded accessibility, First Nations Recycling Initiative, streetscape collection



#### **UPDATES**

One million tonnes collected!

Single-use plastics submission

Service expansions



### **2018 PERFORMANCE**

RECYCLE BC PERFORMANCE					
METRIC	BC 2018	BC 2017	YOY VARIANCE		
RECYCLING PERFORMANCE					
Gross Tonnes Collected	206,778	197,949	4.5%		
Net Tonnes Collected*	183,983	174,942	5.2%		
Supplied Tonnes	235,655	234,847	0.3%		
Recovery Rate*	78.1%	74.5%	4.8%		
Provincial Recovery Target	75.0%	75.0%	0.0%		
Population Serviced by PPP Program**	4,578,000	4,566,371	0.3%		
Recovered kg Per Capita	40.2	38.3	4.9%		
ACCESSIBILITY PERFORMANCE					
# Households Serviced**	1,850,000	1,846,097	0.2%		
% Households with Access to PPP Program**	98.5%	98.2%	0.3%		
P & E Cost Per Capita	\$0.58	\$0.54	7.7%		
% of residents aware and using recycling services	95%	99%	-4.0%		
COST PERFORMANCE					
Net Cost	\$88,728,670	\$72,513,159	22.4%		
Net Cost per Tonne	\$482	\$414	16.3%		
Net Cost Per Capita	\$19	\$16	22.1%		

<sup>\*</sup> Net tonnes collected and recovery rate reflect the exclusion of tonnes collected by Recycle BC on behalf of other stewardship programs for reporting in their annual reports



<sup>\*\*</sup> Represents access to curbside, multi-family and/or depot services

### **2020 BUDGET**

RECYCLE BC BUDGET					
	2020	2019	YOY VARIANCE		
OBLIGATION SHARE	100%	100%			
Supply Chain Costs	\$121,299,311	\$94,158,890	28.8%		
Promotion & Education	\$2,620,000	\$2,101,000	24.7%		
Program Management	\$7,185,593	\$6,890,015	4.3%		
Program Management as % of total fees	5.9%	7.0%	-15.5%		
Total Costs	\$131,104,904	\$103,149,905	27.1%		
Surplus Accumulation / (Drawdown)	\$(10,000,000)	\$(5,000,000)	100.0%		
TOTAL FEE BUDGET	\$121,104,904	\$98,149,905	23.4%		



### **2020 FEE SCHEDULE**

RECYCLE BC FEE SCHEDULE (CENTS/KG)				
Category	Material	2020 Fee Rates (cents/ kg)	2019 Fee Rates (cents/ kg)	Variance %
	Newsprint	16.00	11.00	45.5%
PRINTED	Magazines and Catalogues	26.00	14.00	85.7%
PAPER	Telephone Books	26.00	14.00	85.7%
	Other Printed Paper	26.00	14.00	85.7%
	Corrugated Cardboard	36.00	25.00	44.0%
	Boxboard	36.00	25.00	44.0%
PAPER PACKAGING	Gable Top Cartons	83.00	55.00	50.9%
TACKAGING	Paper Laminates	83.00	55.00	50.9%
	Aseptic Containers	83.00	55.00	50.9%
	PET Containers	77.00	63.00	22.2%
	HDPE Containers	77.00	63.00	22.2%
DI ACTICC	Plastic Film	112.00	100.00	12.0%
PLASTICS	Plastic Laminates	141.00	128.00	10.2%
	Polystyrene	112.00	100.00	12.0%
	Other Plastics	112.00	100.00	12.0%
	Other Steel Packaging	30.00	27.00	11.1%
STEEL	Steel Aerosols	30.00	27.00	11.1%
	Steel Paint Cans	30.00	27.00	11.1%
ALUMINUM	Aluminum Food & Milk Containers	56.00	42.00	33.3%
ALUMINUM	Other Aluminum Packaging	56.00	42.00	33.3%
CLASS	Clear Glass	17.00	16.00	6.3%
GLASS	Coloured Glass	17.00	16.00	6.3%



### **2020 FLAT AND LOW-VOLUME FEES**

RECYCLE BC LOW-VOLUME AND FLAT FEES							
TOTAL SUPPLIED (KG) 2020 2019 YOY VARIANG							
1,000 to 2,499 kg	\$900	\$700	\$200 or 29%				
2,500 to 4,999 kg	\$2,100	\$1,700	\$400 or 24%				
5,000 to 9,999 kg	\$5,000	\$4,000	\$1,000 or 25%				
10,000 to 15,000 kg	\$8,500	\$6,800	\$1,700 or 25%				



### 2019 Annual Steward Meeting

Tamara Burns, SVP Western Operations





### **MMSW Update**

- New collector payment model
- Required to determine Saskatchewan-specific supplychain costs
- Guided by MMSW Advisory Committee
- Effective January 1, 2019
- Increased per household payments to collectors as well as payments to depot operators
- Further studies in 2019-2020
- 2021 fee rates expected to increase based on anticipated increases to the collector payment model.



### **2018 Performance**

MMSW PERFORMANCE				
METRIC	MMSW 2018	MMSW 2017	YOY VARIANCE	
RECYCLING PERFORMANCE				
Collected Tonnes	42,352	41,254	2.7%	
Supplied Tonnes	60,427	56,629	6.7%	
Recovery Rate	70.1%	72.8%	-3.8%	
Population Serviced by PPP Program*	852,331	846,804	0.7%	
Recovered kg Per Capita	49.7	48.7	2.0%	
ACCESSIBILITY PERFORMANCE				
# Households Serviced*	362,506	357,976	1.3%	
% Households with Access to PPP Program*	83.8%**	82.7%	1.3%	
P & E Cost Per Capita	\$0.02	\$0.03	-35.5%	
COST PERFORMANCE				
Net Cost	\$6,040,044	\$5,770,209	4.7%	
Net Cost Per Tonne	143	\$140	2.0%	
Net Cost Per Capita	\$7	\$7	4.0%	
* Represents access to curbside, multifamily and/or depot services ** Restated from 2018 Annual Report				



## 2020 Budget

MMSW BUDGET					
	2020	2019	YOY VARIANCE		
OBLIGATION SHARE	<b>75</b> %	75%			
Supply Chain Costs	\$9,730,389	\$9,618,504	1.2%		
Promotion & Education	\$75,000	\$75,000	0.0%		
Program Management	\$1,568,500	\$1,444,800	8.6%		
Program Management as % of total fees	13.8%	14.3%	-3.2%		
Total Costs	\$11,373,889	\$11,138,304	2.1%		
Surplus Accumulation / (Drawdown)		\$(1,000,000)	-100.0%		
Planned Surplus/Deficit	\$(1,701,321)				
TOTAL FEE BUDGET	\$9,672,568	\$10,138,304	-4.6%		



### 2020 Fee Schedule

MMSW FEE SCHEDULE (CENTS/KG)				
Category	Material	2020 Fee Rates (cents/ kg)	2019 Fee Rates (cents/ kg)	Variance %
	Newsprint	5.00	5.00	0
PRINTED	Magazines and Catalogues	5.00	5.00	0
PAPER	Telephone Books	5.00	5.00	0
	Other Printed Paper	5.00	5.00	0
	Corrugated Cardboard	11.00	11.00	0
	Boxboard	11.00	11.00	0
PAPER PACKAGING	Gable Top Cartons	27.00	27.00	0
TACINGING	Paper Laminates	27.00	27.00	0
	Aseptic Containers	27.00	27.00	0
	PET Bottles	26.00	26.00	0
	HDPE Bottles	26.00	26.00	0
PLASTICS	Plastic Film	45.00	45.00	0
PLASTICS	Plastic Laminates	61.00	61.00	0
	Polystyrene	45.00	45.00	0
	Other Plastics	45.00	45.00	0
	Other Steel Packaging	15.00	15.00	0
STEEL	Steel Aerosols	15.00	15.00	0
	Steel Paint Cans	15.00	15.00	0
A 1 1 1 A 1 B 1 I B 1	Aluminum Food & Other Containers	15.00	15.00	0
ALUMINUM	Other Aluminum Packaging	15.00	15.00	0
CLASS	Clear Glass	5.00	5.00	0
GLASS	Coloured Glass	5.00	5.00	0



**Annual Steward Meeting** 

October 24, 2019

Karen Melnychuk, Executive Director



INDUSTRY FUNDING RECYCLING





### **MMSM** Update

- 2018 Program Plan approval conditions
  - Newspaper obligation
  - Delivery of recycling access in northern communities, First Nations
- Consultations on elimination of single-use plastic bags
- Canada Fibers' Winnipeg MRF operational



#### **Promotion & Education**

- Public awareness campaigns
- First Nations and northern communities
- School Programs
- Plastic bag campaigns



#### **2018 Performance**

MMSM PERFORMANCE					
METRIC	MB 2018	MB 2017	YOY VARIANCE		
RECYCLING PERFORMANCE					
Recovered Tonnes	75,900	77,675	-2.3%		
Supplied Tonnes	88,532	91,988	-3.8%		
Recovery Rate*	77.2%	70.6%	9.4%		
Population Serviced by PPP Program	1,206,959	1,206,492	0.0%		
Recovered kg Per Capita	62.9	64.4	-2.3%		
ACCESSIBILITY PERFORMANCE					
# Households Serviced	516,289	517,701	-0.3%		
% Households with Access to PPP Program	94%	94%	0.0%		
P & E Cost Per Capita**	\$0.76	\$0.77	-1.9%		
% of residents aware and using recycling services	93%	95%	-2.1%		
COST PERFORMANCE					
Net Cost***	\$36,371,598	\$26,508,659	37.2%		
Net Cost Per Tonne	\$479	\$341	40.4%		
Net Cost Per Capita	\$30	\$22	37.2%		

<sup>\*</sup> Recovery Rate is the 3-year average of the generation based recovery rate presented in the 2018 fee model and the supply based recovery rates presented in the 2019 and 2020 fee models.

<sup>\*\*</sup> Total Municipal and MMSM P&E costs.

<sup>\*\*\*</sup> Net costs include 100% of municipal costs and 100% of commodity revenues. Also included are MMSM's Promotion & Education, regulatory, market development and all other program management costs.



### 2020 Budget

MMSM BUDGET					
	2020	2019	YOY VARIANCE		
OBLIGATION SHARE	80%	80%			
Share of Supply Chain Costs	\$20,763,059	\$17,425,991	19.1%		
Promotion & Education	\$715,000	\$645,000	10.9%		
Research & Market Development		\$5,000	-100.0%		
Program Management	\$2,431,289	\$2,408,378	1.0%		
Total Fee Obligation (before surplus)	\$23,909,348	\$20,484,369	16.7%		
Program Management as % of Total Fees	10.2%	11.8%	-13.5%		
Surplus Accumulation / (Drawdown)	\$170,977	\$360,779	-52.6%		
TOTAL FEE BUDGET	\$24,080,325	\$20,845,148	15.5%		



### 2020 Fee Schedule

MMSM FEE SCHEDULE (CENTS/KG)				
Category	Material	2020 Fee Rates (cents/ kg)	2019 Fee Rates (cents/ kg)	Variance %
	Newsprint	10.29	7.16	43.7%
PRINTED	Magazines and Catalogues	15.54	10.84	43.4%
PAPER	Telephone Books	16.91	11.25	50.3%
	Other Printed Paper	11.77	8.46	39.1%
	Corrugated Cardboard	31.78	26.33	20.7%
	Boxboard	31.78	26.33	20.7%
PAPER PACKAGING	Gable Top Cartons	71.39	64.28	11.1%
	Paper Laminates	71.39	64.28	11.1%
	Aseptic Containers	71.39	64.28	11.1%
	PET Bottles	43.62	36.87	18.3%
	HDPE Bottles	52.25	32.00	63.3%
PLASTICS	Plastic Film	51.30	48.38	6.0%
PLASTICS	Plastic Laminates	51.30	48.38	6.0%
	Polystyrene	51.30	48.38	6.0%
	Other Plastics	51.30	48.38	6.0%
	Steel Food & Beverage Cans	17.85	16.16	10.5%
STEEL	Steel Aerosols	17.85	16.16	10.5%
	Other Steel Containers	17.85	16.16	10.5%
ALLIANDULA	Aluminum Food & Beverage Cans	-7.32	-38.07	80.8%
ALUMINUM	Other Aluminum Packaging	10.89	9.10	19.7%
CLASS	Clear Glass	5.00	6.35	-21.3%
GLASS	Coloured Glass	5.00	6.35	-21.3%



### **2019 Annual Steward Meeting**

David Pearce October 24, 2019

### **Blue Box Program Wind Up**



- August direction letter from MECP to transition to full producer responsibility
- Submit wind up plan to RPRA by June 30, 2020
- Guiding principles for development of plan
- Remove potential CSSA conflicts
- RPRA approval end of 2020
- Transition begins 2023, completed by end of 2025

### 2018 Performance



CTEWARDCHUR ONTARIO REDECRMANCE					
STEWARDSHIP ONTARIO PERFORMANCE					
METRIC	ONTARIO 2018	ONTARIO 2017	YOY VARIANCE		
RECYCLING PERFORMANCE					
Recycled Tonnes	780,555	822,979	-5.2%		
Generated Tonnes	1,296,207	1,342,017	-3.4%		
Recycling Rate	60.2%	61.3%	-1.8%		
Provincial Recycling Target	60.0%	60.0%			
Population Serviced by PPP Program	13,078,155	12,962,740	0.9%		
Recycled kg Per Capita	59.7	63.5*	-6.0%		
ACCESSIBILITY PERFORMANCE					
# Households Serviced	5,278,332	5,237,905	0.8%		
% Households with Access to PPP Program	94.0%	94.4%	-0.4%		
P & E Cost Per Capita**	\$0.61	\$0.56	8.9%		
COST PERFORMANCE					
Net Cost***	\$299,307,268	\$249,809,925	19.8%		
Net Cost Per Tonne	\$383	\$304	26.3%		
Net Cost Per Capita	\$23	\$19	19.7%		
* Restated					

<sup>\*</sup> Restated

<sup>\*\*</sup> Total municipal and SO P&E

<sup>\*\*\*</sup> Net cost includes supply chain costs, commodity revenues, P&E, regulatory, market development and program management costs

### 2020 Budget



STEWARDSHIP ONTARIO BUDGET					
	2020	2019	YOY VARIANCE		
OBLIGATION SHARE	50%	50%			
Supply Chain Costs*	\$131,028,681	\$122,059,642	7.3%		
Promotion & Education and Market Development	\$ 410,000	\$510,000	-19.6%		
Program Management	\$4,538,094	\$4,296,471	5.6%		
Regulatory	\$2,400,000	\$2,400,000	0.0%		
TOTAL FEE BUDGET	\$138,376,775	\$129,266,113	7.0%		

<sup>\*</sup> These costs include the municipal obligation and other internal material management costs, without the value of newspaper in-kind. The value of newspaper in-kind is referenced at the bottom of the fee schedule in the next table.

### 2020 Fee Schedule



STEWARDSHIP ONTARIO FEE SCHEDULE (CENTS/KG)				
Category	Material	2020 Fee Rates (cents/ kg)	2019 Fee Rates (cents/ kg)	Variance %
PRINTED PAPER	Newsprint - CNA/OCNA	0.63	0.59	6.8%
	Newsprint - Non-CNA/OCNA	6.90	5.98	15.4%
	Magazines and Catalogues	12.70	9.04	40.5%
	Telephone Books	13.25	11.06	19.8%
	Other Printed Paper	16.00	18.45	-13.3%
PAPER PACKAGING	Corrugated Cardboard	11.28	10.13	11.4%
	Boxboard	11.28	10.13	11.4%
	Gable Top Cartons	28.33	22.44	26.2%
	Paper Laminates	28.33	22.44	26.2%
	Aseptic Containers	28.33	22.44	26.2%
PLASTICS	PET Bottles	17.39	19.65	-11.5%
	HDPE Bottles	13.92	13.21	5.4%
	Plastic Film	36.67	33.07	10.9%
	Plastic Laminates	36.67	33.07	10.9%
	Polystyrene	36.67	33.07	10.9%
	Other Plastics	36.67	33.07	10.9%
STEEL	Steel Food & Beverage Cans	6.97	7.10	-1.8%
	Steel Aerosols	6.97	7.10	-1.8%
	Steel Paint Cans	6.97	7.10	-1.8%
ALUMINUM	Aluminum Food & Beverage Cans	5.16	3.68	40.2%
	Other Aluminum Packaging	13.32	7.96	67.3%
GLASS	ClCl	4.07	3.80	7.1%
	Clear Glass	4.07	5.00	
GLASS	Clear Glass Coloured Glass	7.95	6.76	17.6%









### **Fee Rate Outlook**

- Commodity revenue
- Evolving tonne
- Environmental performance
- Program changes
- Making a difference...







## Questions?









# Thank you!

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